

Message

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**From:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Sent:** 8/18/2022 1:55:28 PM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]  
**CC:** Cortez Russell, Loni [Russell.Loni@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Blythers, Dorien [Blythers.Dorien@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Copy.

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Sent:** Wednesday, August 17, 2022 12:38 PM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Cc:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Apparently the September 15<sup>th</sup> date actually wont work for this meeting. Some wires were crossed and EDF/GM staffers weren't communicating with the right folks who coordinate the schedules for leadership. I believe the original requestor will be reaching out with an update over the next day or so. If you all can loop me and Loni in when the request comes in that would be great.

Thanks!  
Rosemary

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**From:** Meza, Michelle <Meza.Michelle@epa.gov>  
**Sent:** Wednesday, August 17, 2022 11:52 AM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Copy. Standing by for updates.

Thanks!

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

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**From:** Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Sent:** Wednesday, August 17, 2022 11:49 AM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>

**Subject:** Re: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

We should not lock anything in yet. We are tracking Miami travel. We need to sync on this tomorrow.

Sent from my iPhone

On Aug 17, 2022, at 10:44 AM, Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)> wrote:

Thanks, Rosemary. We can connect you directly with the original requestor over email if that works.

Taking a quick look at the schedule, the 3:00PM-5:30PM time slot would work should the team approve his participation.

Thanks!

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

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**From:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>  
**Sent:** Wednesday, August 17, 2022 11:26 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Just spoke to Mary Barra's team on this and they can only make a specific time on the 15<sup>th</sup> work and it's from 3pm – 5:30pm. I would recommend that the Administrator take this meeting. I would like to follow up with the original requestor regarding this meeting.

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Wednesday, August 17, 2022 8:37 AM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Sounds good, Kathleen. Will do.

@Enobakhare, Rosemary, @Cortez Russell, Loni– could you please provide a rec on this request?

Thanks!

Michelle Meza  
Scheduler - Office of the Administrator

U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>  
**Sent:** Wednesday, August 17, 2022 8:09 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>  
**Cc:** Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Subject:** Re: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Michelle - for the tracker and acknowledgement.

Let's get a rec on this today. Looks like there is potential date flexibility.

Thanks!!

Sent from my iPhone

On Aug 16, 2022, at 3:20 PM, Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)> wrote:

No – I'll check on how it may have been missed. What's the rec on this?

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

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**From:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Cc:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

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**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Cc:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell

Message

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**From:** Shira Copans [scopans@edf.org]  
**Sent:** 9/12/2022 5:37:44 PM  
**To:** Rodriguez, Juliana [Rodriguez.Juliana@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]; Vickie Patton [vpatton@edf.org]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**CC:** Karen McGill [kmcgill@edf.org]  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Thanks so much for sending these details.

He will not require parking and will be arriving alone.

Best,  
Shira

**Shira Copans**  
Director, Executive Office

**Environmental Defense Fund**  
257 Park Ave S  
New York, NY 10010  
T 212 616 1335  
C 917 755 2444  
[scopans@edf.org](mailto:scopans@edf.org)  
[edf.org](http://edf.org)

---

**From:** Rodriguez, Juliana <Rodriguez.Juliana@epa.gov>  
**Sent:** Monday, September 12, 2022 1:28 PM  
**To:** Shira Copans <scopans@edf.org>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>; Vickie Patton <vpatton@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Cc:** Karen McGill <kmcgill@edf.org>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction

Hi Shira,

Apologies for my delay -- please see attached for arrival instructions by foot and by car.

If by car: Is parking needed? If so, could you please send the following information to help us coordinate designated spaces?

Driver Name:

Passengers:

Make:

Model:

Color:

Plate #:

Cell #:

E-mail:

Arrival Time:

I can serve as an onsite arrival contact and can be reached at **771-200-8394**; please feel free to pass along my information to him or accompanying staff.

Thank you so much and please feel free to reach out with any other questions in the meantime.

Best,

Juliana Rodriguez  
*Advance Specialist*  
U.S. Environmental Protection Agency  
[Rodriguez.Juliana@epa.gov](mailto:Rodriguez.Juliana@epa.gov), (771)-200-8394

---

**From:** Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Sent:** Monday, September 12, 2022 12:47 PM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>; Rodriguez, Juliana <[Rodriguez.Juliana@epa.gov](mailto:Rodriguez.Juliana@epa.gov)>  
**Cc:** Karen McGill <[kmcgill@edf.org](mailto:kmcgill@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Thanks so much.

---

**From:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>  
**Sent:** Monday, September 12, 2022 12:36 PM  
**To:** Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>; Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>; Rodriguez, Juliana <[Rodriguez.Juliana@epa.gov](mailto:Rodriguez.Juliana@epa.gov)>  
**Cc:** Karen McGill <[kmcgill@edf.org](mailto:kmcgill@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Shira,

@Rodriguez, Juliana will reach out to you now on Mr. Krupp's arrival logistics for tomorrow's meeting.

Kindly,

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Sent:** Monday, September 12, 2022 11:15 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>  
**Cc:** Karen McGill <[kmcgill@edf.org](mailto:kmcgill@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Please let us know the instructions, including the exact location, for tomorrow's meeting that Mr. Krupp will attend in person.

Thank you in advance,

**Shira Copans**  
Director, Executive Office

**Environmental Defense Fund**  
257 Park Ave S  
New York, NY 10010  
T 212 616 1335  
C 917 755 2444  
[scopans@edf.org](mailto:scopans@edf.org)  
[edf.org](http://edf.org)

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Friday, September 9, 2022 12:24 PM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

Sorry for the double email. Since we will have Mr. Krupp participating in person, I also wanted to add here my colleagues, Grant O'Brien and Aaron Dickerson, who will follow-up with you regarding arrival instructions and logistics for this meeting.

Thanks!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Meza, Michelle  
**Sent:** Friday, September 9, 2022 11:43 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie –

I hope you are doing well. Just following on the final list of participants for next Tuesday's meeting to see if you are able to share it with us.

Thanks!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Wednesday, September 7, 2022 5:42 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

[removing Missy Owens who will not be participating in the meeting]

Hi Michelle,

Thank you so much! I will respond just as soon as possible with the final list of meeting participants.

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Wednesday, September 7, 2022 3:37 PM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,



Thanks for your note. Please find below the link for the meeting on Tuesday, September 13<sup>th</sup> at 11:00 AM ET. I know you are working on final confirmations – could you please share the final list of meeting participants and their participation format (virtual/in person) once you have them?

Many thanks!

Michelle

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Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>

**Sent:** Tuesday, September 6, 2022 12:05 PM

**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle, I hope you had a restorative holiday weekend! Fred Krupp will be participating in person and Mary Barra virtually. Would you like us to send a link or would you prefer to do so? Thank you again! Best wishes, Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>

**Sent:** Friday, September 2, 2022 8:02 AM

**To:** Vickie Patton <vpatton@edf.org>

**Cc:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>; Shira Copans <scopans@edf.org>

**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction

Thank you for your kind note, Vickie! Have a nice Labor Day holiday too!

Best,

Michelle

Sent from my iPhone

On Sep 2, 2022, at 9:34 AM, Vickie Patton <vpatton@edf.org> wrote:

Hi Michelle,

This time works for both CEOs. We are grateful for the opportunity to have this meeting.

Thank you so much for your public service!

Have a wonderful Labor Day holiday,

Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>

**Sent:** Friday, September 2, 2022 6:48 AM

**To:** Vickie Patton <vpatton@edf.org>

**Cc:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>; Shira Copans <scopans@edf.org>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Good morning Vickie,

It was a pleasure to speak with you yesterday. I wanted to confirm that the 11:00 AM hour works well on our end for a 30-minute meeting on Tuesday, September 13<sup>th</sup>.

Please let me know if this always works on your end too. Thanks so much for your help!

Best,

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Wednesday, August 31, 2022 4:28 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>;  
Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Enobakhare, Rosemary  
<[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts  
<[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans  
<[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle, My mobile is Ex. 6 Thank you! Best wishes, Vickie

On Aug 31, 2022, at 1:56 PM, Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)> wrote:

Hi Vickie,

Thanks very much for your note. Is there a good number where I could reach you to coordinate the details of the meeting? Thought it might be easier, but please let me know and I am happy to call you. 😊

Best,

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Wednesday, August 31, 2022 3:07 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni  
<[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron  
<[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling  
<[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy  
Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle,

September 13th at 10:30am works for both CEOs and we would love to confirm that time if this works on your end. Mary Barra will join virtually. Fred may be able to participate in person. Adding my colleague Shira Copans to the thread as well.

Thank you again!

Best wishes, Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>  
**Sent:** Tuesday, August 30, 2022 3:57 PM  
**To:** Vickie Patton <vpatton@edf.org>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>  
**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

I appreciate the follow-up. Could we look at windows on the morning of Tuesday, September 13<sup>th</sup>? If there may be any times that work on your end, please let me know.

Looking forward to your thoughts!

Best,  
Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <vpatton@edf.org>  
**Sent:** Tuesday, August 30, 2022 5:34 PM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>  
**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Michelle,

Is there an alternative time that might work? Thank you so much.

Best wishes, Vickie

---

**From:** Vickie Patton  
**Sent:** Monday, August 29, 2022 12:31 PM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron

<dickerson.aaron@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Michelle,

Thank you so much. Regrettably, both CEOs are not available on the September 12<sup>th</sup>. We are eager to provide the best information we can in navigating to find a time and very grateful to all.

Best wishes, Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>

**Sent:** Friday, August 26, 2022 11:02 AM

**To:** Vickie Patton <vpatt@edf.org>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

Thank you for your note. Unfortunately, the 8<sup>th</sup> and 9<sup>th</sup> are challenging scheduling-wise, but we would love to explore if by chance there may be any availability on Monday, September 12<sup>th</sup>. Could you please let us know if any available windows that day?

Thanks!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <vpatt@edf.org>

**Sent:** Friday, August 26, 2022 10:31 AM

**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Ms. Meza,

With sincere apologies, on September 8<sup>th</sup> both CEOs are available at 2:30 ET and on September 9<sup>th</sup> both CEOs are available between 2:30-3:30 ET.

Thank you so much!

Best wishes, Vickie

---

**From:** Vickie Patton  
**Sent:** Friday, August 26, 2022 8:17 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Dear Ms. Meza,

We have confirmed both CEOs are available on 9/7 and on 9/8 until 3:30pm ET and regrettably not on 9/6.

Thank you so much for the opportunity to have this important meeting.

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Wednesday, August 24, 2022 9:44 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Hi Vickie,

Thank you for your kind note. We look forward to hearing from you.

Best,

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Monday, August 22, 2022 9:44 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Dear Ms. Meza,

Thank you! I will circle right back with a response.

Thank you for your public service.

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Monday, August 22, 2022 7:35 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Thanks for connecting us, Loni.

Hi Vickie –

It is great to be connected with you. As we prepare to schedule this meeting, could you please share some available windows during the morning of Tuesday, September 6<sup>th</sup>?

Thank you!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Friday, August 19, 2022 1:23 PM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request

Vickie — thank you for the update. Copying in Administrator Regan's scheduling team, who is tracking the updates you've provided Rosemary. Michelle Meza of the scheduling team will be communicating with you here shortly on this thread with an update.

On Aug 18, 2022, at 10:48 AM, Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)> wrote:

Dear Ms. Enobakhare,

With gratitude and sincere apologies for the additional update, the CEOs no longer have joint availability for the August dates.

These dates in September would work and if helpful we can readily identify additional dates the first two weeks of September:

Tuesday 9/6 or Wednesday 9/7 (hybrid)

---

**From:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>  
**Sent:** Thursday, August 18, 2022 8:09 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** [EXTERNAL] RE: Meeting Request

Thank you for sending this over, Vickie. Let me run this through our scheduling process and circle back with you.

Thanks,  
Rosemary

Rosemary Enobakhare  
Associate Administrator  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
1200 Pennsylvania Ave., N.W.  
Washington, DC 20460  
Cell: 202.573.4614

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Thursday, August 18, 2022 10:06 AM  
**To:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** Meeting Request

Dear EPA Officials,

EDF and GM respectfully request a joint meeting about clean vehicles with Administrator Regan and the CEO leadership of EDF and GM. We would be very grateful if a few of the following times might work for the Administrator and we could then swiftly re-confirm CEO availability.

Thank you very much for your public service.

\*\*\*

Monday, 8/22 – between 3:30 and 5:00 PM ET (virtual)



Tuesday 8/23 – Thursday 8/25 – any time after 11 AM ET  
(virtual)

Monday 8/29 – Thursday 9/1 – any time after 11 AM ET  
(virtual)

Tuesday 9/6 or Wednesday 9/7 (in person)

This e-mail and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return e-mail, delete this e-mail and destroy any copies. Any dissemination or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

Message

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**From:** Rodriguez, Juliana [Rodriguez.Juliana@epa.gov]  
**Sent:** 9/12/2022 5:27:32 PM  
**To:** Shira Copans [scopans@edf.org]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]; Vickie Patton [vpatton@edf.org]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Diaz, Catherine [Diaz.Catherine@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**CC:** Karen McGill [kmcgill@edf.org]  
**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction  
**Attachments:** HQ Arrival Instructions by Foot.pdf; HQ Arrival Instructions - By Car.pdf

Hi Shira,

Apologies for my delay -- please see attached for arrival instructions by foot and by car.

If by car: Is parking needed? If so, could you please send the following information to help us coordinate designated spaces?

Driver Name:  
Passengers:  
Make:  
Model:  
Color:  
Plate #:  
Cell #:  
E-mail:  
Arrival Time:

I can serve as an onsite arrival contact and can be reached at **771-200-8394**; please feel free to pass along my information to him or accompanying staff.

Thank you so much and please feel free to reach out with any other questions in the meantime.

Best,

Juliana Rodriguez  
*Advance Specialist*  
*U.S. Environmental Protection Agency*  
Rodriguez.Juliana@epa.gov, (771)-200-8394

---

**From:** Shira Copans <scopans@edf.org>  
**Sent:** Monday, September 12, 2022 12:47 PM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>; Vickie Patton <vpatton@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>; Rodriguez, Juliana <Rodriguez.Juliana@epa.gov>  
**Cc:** Karen McGill <kmcgill@edf.org>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Thanks so much.

---

**From:** Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Sent:** Monday, September 12, 2022 12:36 PM  
**To:** Shira Copans <scopans@edf.org>; Meza, Michelle <Meza.Michelle@epa.gov>; Vickie Patton <vpatton@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>; Rodriguez, Juliana <Rodriguez.Juliana@epa.gov>  
**Cc:** Karen McGill <kmcgill@edf.org>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Shira,

@Rodriguez, Juliana will reach out to you now on Mr. Krupp's arrival logistics for tomorrow's meeting.

Kindly,

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Shira Copans <scopans@edf.org>  
**Sent:** Monday, September 12, 2022 11:15 AM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Vickie Patton <vpatton@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Cc:** Karen McGill <kmcgill@edf.org>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Please let us know the instructions, including the exact location, for tomorrow's meeting that Mr. Krupp will attend in person.

Thank you in advance,

**Shira Copans**  
Director, Executive Office

**Environmental Defense Fund**  
257 Park Ave S  
New York, NY 10010  
T 212 616 1335  
C 917 755 2444  
[scopans@edf.org](mailto:scopans@edf.org)  
[edf.org](http://edf.org)

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>  
**Sent:** Friday, September 9, 2022 12:24 PM  
**To:** Vickie Patton <vpatton@edf.org>; Shira Copans <scopans@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

Sorry for the double email. Since we will have Mr. Krupp participating in person, I also wanted to add here my colleagues, Grant O'Brien and Aaron Dickerson, who will follow-up with you regarding arrival instructions and logistics for this meeting.

Thanks!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Meza, Michelle  
**Sent:** Friday, September 9, 2022 11:43 AM  
**To:** Vickie Patton <vpatton@edf.org>; Shira Copans <scopans@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie –

I hope you are doing well. Just following on the final list of participants for next Tuesday's meeting to see if you are able to share it with us.

Thanks!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <vpatton@edf.org>  
**Sent:** Wednesday, September 7, 2022 5:42 PM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Shira Copans <scopans@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

[removing Missy Owens who will not be participating in the meeting]

Hi Michelle,

Thank you so much! I will respond just as soon as possible with the final list of meeting participants.

Best wishes, Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>

**Sent:** Wednesday, September 7, 2022 3:37 PM

**To:** Vickie Patton <vpattton@edf.org>; Missy Owens <missy.owens@gm.com>; Shira Copans <scopans@edf.org>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Diaz, Catherine <Diaz.Catherine@epa.gov>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

Thanks for your note. Please find below the link for the meeting on Tuesday, September 13<sup>th</sup> at 11:00 AM ET. I know you are working on final confirmations – could you please share the final list of meeting participants and their participation format (virtual/in person) once you have them?

Many thanks!

Michelle

---

## Microsoft Teams meeting

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**Ex. 6**

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**Ex. 6**

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**Ex. 6**

United States, Seattle

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**Ex. 6**

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Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Tuesday, September 6, 2022 12:05 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle, I hope you had a restorative holiday weekend! Fred Krupp will be participating in person and Mary Barra virtually. Would you like us to send a link or would you prefer to do so? Thank you again! Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Friday, September 2, 2022 8:02 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction

Thank you for your kind note, Vickie! Have a nice Labor Day holiday too!

Best,

Michelle

Sent from my iPhone

On Sep 2, 2022, at 9:34 AM, Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)> wrote:

Hi Michelle,

This time works for both CEOs. We are grateful for the opportunity to have this meeting.

Thank you so much for your public service!

Have a wonderful Labor Day holiday,

Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Friday, September 2, 2022 6:48 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Good morning Vickie,

It was a pleasure to speak with you yesterday. I wanted to confirm that the 11:00 AM hour works well on our end for a 30-minute meeting on Tuesday, September 13<sup>th</sup>.

Please let me know if this always works on your end too. Thanks so much for your help!

Best,

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Wednesday, August 31, 2022 4:28 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle, My mobile is Ex. 6 Thank you! Best wishes, Vickie

On Aug 31, 2022, at 1:56 PM, Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)> wrote:

Hi Vickie,

Thanks very much for your note. Is there a good number where I could reach you to coordinate the details of the meeting? Thought it might be easier, but please let me know and I am happy to call you. 😊

Best,

Michelle

Michelle Meza

Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Wednesday, August 31, 2022 3:07 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>; Shira Copans <[scopans@edf.org](mailto:scopans@edf.org)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Michelle,

September 13th at 10:30am works for both CEOs and we would love to confirm that time if this works on your end. Mary Barra will join virtually. Fred may be able to participate in person. Adding my colleague Shira Copans to the thread as well.

Thank you again!

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Tuesday, August 30, 2022 3:57 PM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

I appreciate the follow-up. Could we look at windows on the morning of Tuesday, September 13<sup>th</sup>? If there may be any times that work on your end, please let me know.

Looking forward to your thoughts!

Best,  
Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Tuesday, August 30, 2022 5:34 PM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni



<Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Michelle,

Is there an alternative time that might work? Thank you so much.

Best wishes, Vickie

---

**From:** Vickie Patton

**Sent:** Monday, August 29, 2022 12:31 PM

**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Michelle,

Thank you so much. Regrettably, both CEOs are not available on the September 12<sup>th</sup>. We are eager to provide the best information we can in navigating to find a time and very grateful to all.

Best wishes, Vickie

---

**From:** Meza, Michelle <Meza.Michelle@epa.gov>

**Sent:** Friday, August 26, 2022 11:02 AM

**To:** Vickie Patton <vpatt@edf.org>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>

**Cc:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; scheduling <scheduling@epa.gov>; Elizabeth A Reicherts <elizabeth.reicherts@gm.com>; Missy Owens <missy.owens@gm.com>

**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Hi Vickie,

Thank you for your note. Unfortunately, the 8<sup>th</sup> and 9<sup>th</sup> are challenging scheduling-wise, but we would love to explore if by chance there may be any availability on Monday, September 12<sup>th</sup>. Could you please let us know if any available windows that day?

Thanks!

Michelle

Michelle Meza

Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency

Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Friday, August 26, 2022 10:31 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request -- Correction

Dear Ms. Meza,

With sincere apologies, on September 8<sup>th</sup> both CEOs are available at 2:30 ET and on September 9<sup>th</sup> both CEOs are available between 2:30-3:30 ET.

Thank you so much!

Best wishes, Vickie

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**From:** Vickie Patton  
**Sent:** Friday, August 26, 2022 8:17 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Dear Ms. Meza,

We have confirmed both CEOs are available on 9/7 and on 9/8 until 3:30pm ET and regrettably not on 9/6.

Thank you so much for the opportunity to have this important meeting.

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Wednesday, August 24, 2022 9:44 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Hi Vickie,

Thank you for your kind note. We look forward to hearing from you.

Best,

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Monday, August 22, 2022 9:44 AM  
**To:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Dear Ms. Meza,

Thank you! I will circle right back with a response.

Thank you for your public service.

Best wishes, Vickie

---

**From:** Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>  
**Sent:** Monday, August 22, 2022 7:35 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** RE: [EXTERNAL] RE: Meeting Request

Thanks for connecting us, Loni.

Hi Vickie –

It is great to be connected with you. As we prepare to schedule this meeting, could you please share some available windows during the morning of Tuesday, September 6<sup>th</sup>?

Thank you!

Michelle

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Friday, August 19, 2022 1:23 PM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Cc:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** Re: [EXTERNAL] RE: Meeting Request

Vickie — thank you for the update. Copying in Administrator Regan's scheduling team, who is tracking the updates you've provided Rosemary. Michelle Meza of the scheduling team will be communicating with you here shortly on this thread with an update.

On Aug 18, 2022, at 10:48 AM, Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)> wrote:

Dear Ms. Enobakhare,

With gratitude and sincere apologies for the additional update, the CEOs no longer have joint availability for the August dates.

These dates in September would work and if helpful we can readily identify additional dates the first two weeks of September:

Tuesday 9/6 or Wednesday 9/7 (hybrid)

---

**From:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>  
**Sent:** Thursday, August 18, 2022 8:09 AM  
**To:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens <[missy.owens@gm.com](mailto:missy.owens@gm.com)>  
**Subject:** [EXTERNAL] RE: Meeting Request

Thank you for sending this over, Vickie. Let me run this through our scheduling process and circle back with you.

Thanks,  
Rosemary

Rosemary Enobakhare  
Associate Administrator  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
1200 Pennsylvania Ave., N.W.  
Washington, DC 20460  
Cell: 202.573.4614

---

**From:** Vickie Patton <[vpatton@edf.org](mailto:vpatton@edf.org)>  
**Sent:** Thursday, August 18, 2022 10:06 AM  
**To:** Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Elizabeth A Reicherts <[elizabeth.reicherts@gm.com](mailto:elizabeth.reicherts@gm.com)>; Missy Owens

<missy.owens@gm.com>

**Subject:** Meeting Request

Dear EPA Officials,

EDF and GM respectfully request a joint meeting about clean vehicles with Administrator Regan and the CEO leadership of EDF and GM. We would be very grateful if a few of the following times might work for the Administrator and we could then swiftly re-confirm CEO availability.

Thank you very much for your public service.

\*\*\*

Monday, 8/22 – between 3:30 and 5:00 PM ET (virtual)

Tuesday 8/23 – Thursday 8/25 – any time after 11 AM ET (virtual)

Monday 8/29 – Thursday 9/1 – any time after 11 AM ET (virtual)

Tuesday 9/6 or Wednesday 9/7 (in person)

This e-mail and any attachments may contain confidential and privileged information. If you are not the intended recipient, please notify the sender immediately by return e-mail, delete this e-mail and destroy any copies. Any dissemination or use of this information by a person other than the intended recipient is unauthorized and may be illegal.

Message

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**From:** Meza, Michelle [Meza.Michelle@epa.gov]  
**Sent:** 8/17/2022 3:13:19 PM  
**To:** Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Great to speak with you, Prad. Thanks so much for your help on this one!

Adding Aaron and Kathleen as they are also tracking this request.

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Meza, Michelle  
**Sent:** Wednesday, August 17, 2022 8:37 AM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>  
**Cc:** Dickerson, Aaron <dickerson.aaron@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Sounds good, Kathleen. Will do.

@Enobakhare, Rosemary, @Cortez Russell, Loni– could you please provide a rec on this request?

Thanks!

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

---

**From:** Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Sent:** Wednesday, August 17, 2022 8:09 AM  
**To:** Meza, Michelle <Meza.Michelle@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Dickerson, Aaron <dickerson.aaron@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Subject:** Re: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Michelle - for the tracker and acknowledgement.

Let's get a rec on this today. Looks like there is potential date flexibility.

Thanks!!

Sent from my iPhone

On Aug 16, 2022, at 3:20 PM, Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)> wrote:

No – I'll check on how it may have been missed. What's the rec on this?

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

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**From:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Blythers, Dorian <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Cc:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Cc:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell



Message

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**From:** Dickerson, Aaron [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D0440D9F06994021827E0D0119126799-DICKERSON,]  
**Sent:** 9/12/2022 10:31:45 PM  
**To:** dl.eop.cabinetreports@eop.gov  
**CC:** Utech, Dan [Utech.Dan@epa.gov]; Blythers, Dorien [Blythers.Dorien@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Subject:** 2022 09 13 ADM Regan Schedule

**9:00AM-9:30AM EDT**

**Remarks: Growth Energy Biofuels Summit**

**Location:** 525 New Jersey Avenue, NW, Washington, DC 20001

**Ct:** Rod Snyder, 202-503-5749

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

**10:00AM-10:30AM EDT**

**Hybrid Meeting: with Navajo Nation President Jonathan Nez**

**Location:** Alm Room

**Ct:** Alison Cassady

**Press:** Closed

**Planned Participants:**

-Administrator Regan

-President Jonathan Nez, Navajo Nation

-Janet McCabe, AO

-Alison Cassady, AO

-Grant Cope, AO

-Jane Nishida, OITA

-Barry Breen, OLEM

-Martha Guzman, R9

-Will Duncan, R9

-Lashawna Tso, Navajo Nation

-Justin Ahasteen, Navajo Nation

-Shaun Sells, Navajo Nation

-Jared Touchin, Navajo Nation

-Phefelia Nez, Navajo Nation

-Rickie Nez, Navajo Nation

-Valinda Shirley, Navajo Nation

**11:00AM-11:30AM EDT**

**Hybrid Meeting: Mary Barra, CEO, General Motors and Fred Krupp, President, Environmental Defense Fund**

**Location:** Alm Room

**Ct:** Rosemary Enobakhare, 202-573-4614

**Press:** Closed

**Planned Participants:**

-Administrator Regan

-Dan Utech, AO

-Rosemary Enobakhare, OPEEE

-Joe Goffman, OAR

-Ale Nuñez, OAR

-Mary Barra, GM CEO (virtual)

-Omar Vargas, GM Head of Global Public Policy

-Fred Krupp, EDF President

-Vickie Patton, EDF General Counsel

**2:15PM-2:30PM EDT**

**White House IRA Press Interviews**

**Location:** Pebble Beach, The White House

**Ct:** Tim Carroll, 202-384-7510

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

**3:45PM-3:50PM EDT**

**White House IRA Digital**

**Location:** The White House

**Ct:** Hannah Flom, 202-527-3988

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

Thanks.

Aaron Dickerson  
Office of the Administrator  
U.S. EPA  
Phone: 202-689-4794

Message

**From:** Dickerson, Aaron [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=D0440D9F06994021827E0D0119126799-DICKERSON,]  
**Sent:** 9/12/2022 10:29:34 PM  
**To:** Lance, Kathleen [Lance.Kathleen@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Blythers, Dorian [Blythers.Dorian@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Hamilton, Lindsay [Hamilton.Lindsay@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Hoffer, Melissa [Hoffer.Melissa@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Wachter, Eric [Wachter.Eric@epa.gov]; Carroll, Timothy [Carroll.Timothy@epa.gov]; Laverdiere, Maria [Laverdiere.Maria@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Niebling, William [Niebling.William@epa.gov]; Harney, Alethea [Harney.Alethea@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Flom, Hannah [Flom.Hannah@epa.gov]; Prieto, Jeffrey [Prieto.Jeffrey@epa.gov]; Cascone, Gabriella [Cascone.Gabriella@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Gibson, Neshawne [Gibson.Neshawne@epa.gov]; Morgan, Ashley [Morgan.Ashley.M@epa.gov]; Rodriguez, Juliana [Rodriguez.Juliana@epa.gov]  
**CC:** Meza, Michelle [Meza.Michelle@epa.gov]  
**Subject:** 2022 09 13 Administrator Regan Schedule

## ADMINISTRATOR MICHAEL S. REGAN

**Tuesday, September 13, 2022**

Washington, DC

<b>Weather:</b>	
Washington, DC	High: 82 degrees/ Low: 60 degrees, Precipitation: 21%, Partly Cloudy
<b>Attire:</b>	<b>Business</b>
PSD: DC AM	DC AM: Detail Leader – SA <span>Ex. 6</span> Limo – SA <span>Ex. 6</span> , Advance – SA <span>Ex. 6</span> <span>Ex. 6</span>
PSD: DC PM	DC PM: Detail Leader – SA <span>Ex. 6</span> Limo – SA <span>Ex. 6</span> , Advance – SA <span>Ex. 6</span>

**7:30AM EDT**

**DEPART Residence en route WHMU**  
**Location:** The White House Medical Unit  
**Ct:** Kathleen Lance, 202-941-1109  
**Time:** 2.0 miles, 10 minutes  
**Manifest:**  
 -Administrator Regan

**7:45AM-7:55AM EDT**

**Covid Test Appointment**  
**Location:** White House Medical Unit  
**Ct:** Kathleen Lance, 202-941-1109  
**Press:** Closed  
**Planned Participants:**  
 -Administrator Regan

**7:55AM EDT**

**DEPART WHMU en route EPA Headquarters**  
**Location:** 302 12th Street NW, Washington, DC 20224  
**Ct:** Kathleen Lance, 202-941-1109  
**Time:** 2.0 miles, 10 minutes  
**Manifest:**

-Administrator Regan

**8:20AM EDT**

**DEPART EPA Headquarters en route Hilton Washington DC Capitol Hill Hotel**

**Location:** 525 New Jersey Avenue, NW, Washington, DC 20001

**Ct:** Kathleen Lance, 202-941-1109

**Time:** 2.0 miles, 10 minutes

**Manifest:**

-Administrator Regan

-Kathleen Lance

**9:00AM-9:30AM EDT**

**Remarks:** Growth Energy Biofuels Summit

**Location:** 525 New Jersey Avenue, NW, Washington, DC 20001

**Ct:** Rod Snyder, 202-503-5749

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

**9:30AM EDT**

**DEPART Hilton Washington DC Capitol Hill Hotel  
en route EPA Headquarters**

**Location:** 302 12th Street NW, Washington, DC 20224

**Ct:** Kathleen Lance, 202-941-1109

**Time:** 2.0 miles, 10 minutes

**Manifest:**

-Administrator Regan

-Kathleen Lance

**10:00AM-10:30AM EDT**

**Hybrid Meeting: with Navajo Nation President Jonathan Nez**

**Location:** Alm Room

**Ct:** Alison Cassady

**Press:** Closed

**Planned Participants:**

-Administrator Regan

-President Jonathan Nez, Navajo Nation

-Janet McCabe, AO

-Alison Cassady, AO

-Grant Cope, AO

-Jane Nishida, OITA

-Barry Breen, OLEM

-Martha Guzman, R9

-Will Duncan, R9

-Lashawna Tso, Navajo Nation

-Justin Ahasteen, Navajo Nation

-Shaun Sells, Navajo Nation

-Jared Touchin, Navajo Nation

-Phefelia Nez, Navajo Nation

-Rickie Nez, Navajo Nation

-Valinda Shirley, Navajo Nation

**11:00AM-11:30AM EDT**

**Hybrid Meeting: Mary Barra, CEO, General Motors and Fred Krupp, President,  
Environmental Defense Fund**

**Location:** Alm Room

**Ct:** Rosemary Enobakhare, 202-573-4614

**Press:** Closed

**Planned Participants:**

-Administrator Regan  
-Dan Utech, AO  
-Rosemary Enobakhare, OPEEE  
-Joe Goffman, OAR  
-Ale Nuñez, OAR  
-Mary Barra, GM CEO (virtual)  
-Omar Vargas, GM Head of Global Public Policy  
-Fred Krupp, EDF President  
-Vickie Patton, EDF General Counsel

**12:00PM-12:45PM EDT**

**Hybrid Meeting: Jackson Follow-up**

**Location:** Alm Room

**Ct:** Radhika Fox/John Lucey

**Press:** Closed

**Planned Participants:**

-Administrator Regan  
-Dan Utech, AO  
-John Lucey, OCIR  
-Radhika Fox, OW  
-Elizabeth Cisar, OW  
-Jeff Prieto, OGC  
-Chaudhary Dimple, OGC  
-Larry Starfield, OECA  
-Daniel Blackman, R4  
-John Nicholson, R4  
-Rosemary Enobakhare, OPEEE  
-Maria Michalos, OPA  
-Alison Cassady, AO

**1:00PM-1:55PM EDT**

**Executive Desk Time**

**1:55PM EDT**

***DEPART Residence en route The White House***

**Location:** The White House

**Ct:** Kathleen Lance, 202-941-1109

**Time:** 2.0 miles, 10 minutes

**Manifest:**

-Administrator Regan

**2:15PM-2:30PM EDT**

**White House IRA Press Interviews**

**Location:** Pebble Beach, The White House

**Ct:** Tim Carroll, 202-384-7510

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

**2:30PM-3:45PM EDT**

**Inflation Reduction Act Celebration**

**Location:** South Lawn, The White House

**3:45PM-3:50PM EDT**

**White House IRA Digital**

**Location:** The White House

**Ct:** Hannah Flom, 202-527-3988

**Press:** OPEN

**Planned Participants:**

-Administrator Regan

**3:55PM EDT**

***DEPART The White House en route EPA Headquarters***

***Location:*** 302 12th Street NW, Washington, DC 20224

***Ct:*** Kathleen Lance, 202-941-1109

***Time:*** 2.0 miles, 10 minutes

***Manifest:***

-Administrator Regan

**4:15PM-4:45PM EDT**

**Check-in with Dan Utech and Alison Cassady**

**Location:** Administrator's Office

**Ct:** Alison Cassady

**Press:** Closed

**Planned Participants:**

-Administrator Regan

-Dan Utech, AO

-Alison Cassady, AO

**5:00PM EDT**

***DEPART EPA Headquarters en route Residence***

***Ct:*** Kathleen Lance, 202-941-1109

***Time:*** 2.0 miles, 10 minutes

***Manifest:***

-Administrator Regan

**\*\*\*RESIDENCE\*\*\***

Message

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**From:** Cassady, Alison [Cassady.Alison@epa.gov]  
**Sent:** 8/17/2022 8:54:53 PM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Wow. That's quite the story!

Alison L. Cassady  
Deputy Chief of Staff for Policy  
U.S. Environmental Protection Agency  
Cell: (202) 941-6036

---

**From:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Sent:** Wednesday, August 17, 2022 4:54 PM  
**To:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

So much drama happening with this meeting. Mary Barra's team didn't even know this email was sent to us and EDF hadn't confirmed dates for Fred. EDF also has no idea who Michael Bannon is and why he's emailing us about this meeting. Im trying to get them synced on this request but long story short the 15<sup>th</sup> doesn't work for GM or EDF and this lobbyist will email us when he's done his coordination work.

---

**From:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Sent:** Tuesday, August 16, 2022 4:53 PM  
**To:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

fyi

Alison L. Cassady  
Deputy Chief of Staff for Policy  
U.S. Environmental Protection Agency  
Cell: (202) 941-6036

---

**From:** Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Sent:** Tuesday, August 16, 2022 4:20 PM  
**To:** Utech, Dan <Utech.Dan@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Cc:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

No – I'll check on how it may have been missed. What's the rec on this?

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Blythers, Dorian <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Cc:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Cc:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell



Message

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**From:** Diaz, Catherine [Diaz.Catherine@epa.gov]  
**Sent:** 8/10/2022 2:47:39 PM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

**Catie Diaz, (she/her/hers)**

Special Assistant  
Office of Public Engagement and Environmental Education  
Office of the Administrator  
U.S. Environmental Protection Agency  
[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)

---

**From:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Sent:** Monday, August 8, 2022 2:38 PM  
**To:** Diaz, Catherine <[Diaz.Catherine@epa.gov](mailto:Diaz.Catherine@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Meza, Michelle <[Meza.Michelle@epa.gov](mailto:Meza.Michelle@epa.gov)>; Dickerson, Aaron <[dickerson.aaron@epa.gov](mailto:dickerson.aaron@epa.gov)>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Hello OPEEE team,

Could you please provide a rec on this request?

Thank you!

Scheduling Team  
Office of Administrator Michael S. Regan  
[scheduling@epa.gov](mailto:scheduling@epa.gov)

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 2, 2022 2:38 PM  
**To:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good afternoon Official Scheduler,

This email is to rescind the previous meeting request for August 8, 2022.

Please identify availability for the Administrator in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Respectfully,  
Michael J. O'Bannon  
CEO  
EOP, Inc.

On Mon, Aug 1, 2022 at 5:08 PM John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)> wrote:

Official Scheduler,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with you at or about 3 pm on August 8, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available. If he is not available at 3 pm, is there any other time on the 8th that he is available?

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.

Message

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**From:** Kim, Eunjung [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=DD11E6748ACC46FD9E08FF444099678C-KIM, EUN]  
**Sent:** 9/12/2022 3:27:43 PM  
**To:** Goffman, Joseph [Goffman.Joseph@epa.gov]  
**CC:** Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Campbell, Ann [Campbell.Ann@epa.gov]  
**Subject:** RE: Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF

Hey Joe – The AO has reached out for materials ahead of this EDF/GM meeting (at the eleventh hour!). I will work with Ale to get some bullets together and make sure the final memo is in your binder. Thanks!

Eunjung Kim (*she/her*)  
Special Advisor  
Office of Air and Radiation  
Environmental Protection Agency  
(202) 815-7252

-----Original Appointment-----

**From:** scheduling <scheduling@epa.gov>  
**Sent:** Friday, September 9, 2022 12:08 PM  
**To:** scheduling; Utech, Dan; Enobakhare, Rosemary; Goffman, Joseph; Nunez, Alejandra  
**Subject:** Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**When:** Tuesday, September 13, 2022 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Microsoft Teams Meeting

Location: Alm Room// Microsoft Teams meeting

Planned participants list forthcoming.

---

## Microsoft Teams meeting

### Join on your computer, mobile app or room device

[Click here to join the meeting](#)

Meeting ID: **Ex. 6**  
Passcode:  
[Download Teams](#) | [Join on the web](#)

### Join with a video conferencing device

<sip:teams@video.epa.gov>

Video Conference ID: **Ex. 6**  
[Alternate VTC instructions](#)

### Or call in (audio only)

**Ex. 6** United States, Seattle  
Phone Conference ID: **Ex. 6**  
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For all EPA meetings, there is no expectation of privacy regarding any communications. Participation in a recorded meeting will be deemed as consent to be recorded. Information on EPA systems is the property of the Agency and may become official records.

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**APPROVED BY:** [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

**CALL SHEET**

Monday, September 12, 2022

**MEMORANDUM FOR THE ADMINISTRATOR**

**FROM:** Rosemary Enobakhare, Office of Public Engagement and Environmental Education, 202-573-4614

**CC:** Office of Air and Radiation

**CONTACT:** Fred Krupp, Environmental Defense Fund (EDF); Mary Barra, General Motors (GM)

**EVENT DATE:** Tuesday, September 13, 2022

**TIME:** 11:00 AM

**SUBJECT:** Meeting with GM and EDF on Clean Vehicles

**STAFFING:** Rosemary Enobakhare, 202-573-4614

**PURPOSE OF CALL AND LAST INTERACTION**

**YOU** will participate in a joint meeting about clean vehicles with the CEO leadership of Environmental Defense Fund (EDF) and General Motors (GM). **YOU** will be in a listening posture for this meeting. Attendees for this meeting include Fred Krupp, President of EDF; Mary Barra, CEO of GM; Omar Vargas, VP and Head of Global Policy at GM; and David Strickland, VP for Global Regulatory Affairs.

**KEY POINTS SECTION**

[PAGE] of [NUMPAGES]

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## Call Memo - XXX

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Several weeks ago, the leadership of GM and EDF requested a meeting with **YOU** to discuss the long-term light-duty vehicle standard. Executive Order 14037, Strengthening American Leadership in Clean Cars and Trucks, requires EPA to consider the development of multi-pollutant emission standards, including for GHG emissions, for light-duty and medium-duty vehicles beginning with model year (MY) 2027 through at least MY 2030. OTAQ is currently developing the technical analysis to develop stringency scenarios, and OAR will brief the Administrator soon on form of the standards, level of ambition, and model years covered.

In preparation for this stakeholder meeting, GM and EDF reported to OAR that their leadership would like to share a series of principles to inform the design of this EPA standard, which both entities intend to commit to publicly. These principles are the following:

1. Standard must set a goal of at least 50% ZEV penetration by 2030, and a 60% decrease in GHG emissions from 2021 levels. The standard must include medium-duty in addition to light-duty vehicles
2. EPA must issue a proposed rule this calendar year and a final rule next calendar year. The standard must cover MY 2030 to 2032 and potentially through 2035
3. The agency must set a multipollutant "Tier 4" standard that includes GHGs. The standard must be performance-based, not a ZEV mandate
4. The standard must be designed to advance equity, both in terms of affordability and the equitable distribution of pollution benefits for communities
5. The standard must include a compliance pathway that includes near-term incentives (early action) and a voluntary compliance pathway that allows manufacturers to get bound to more stringent targets than the standards set by EPA. Such an alternative compliance pathway must achieve at least the same and ideally more reductions than the standard
6. The standard must take into account the provisions of the IRA and IJA (infrastructure, supply chain, complementary investments, American jobs, affordable vehicles)

[PAGE] of [NUMPAGES]

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7. EPA must coordinate closely with NHTSA and ensure the agencies do not finalize incongruent/asymmetric standards

## Ex. 5 Deliberative Process (DP)

### BACKGROUND

#### EDF

This summer, with EDF President Fred Krupp in attendance, leaders of the Big Three U.S. automakers and United Auto Workers stood alongside President Biden at the White House as he announced his goal of making half of new passenger vehicles sold in the U.S. zero-emission by 2030.

EDF, working with automakers, labor unions and regulators, was instrumental in building consensus around this goal. Our many meetings with General Motors helped lead to the company's transformative announcement that it is taking action to sell only zero-emission vehicles by 2035. EDF also worked extensively with Ford, which has said that 40–50% of its global sales will be electric by 2030. The company plans to spend \$11.4 billion on four new U.S. facilities for manufacturing batteries and electric trucks, creating 11,000 jobs. U.S. automakers have already invested more than \$24 billion in electrification, with more than \$75 billion planned over the next five years.

#### General Motors (GM)

General Motors (GM) has a diverse team of 155,000 employees who brings their collective passion for engineering, technology, and design to deliver on the company's commitments of Electrification, Vehicle Safety, Path to Autonomous, and Social Impact. GM's Ultium electric vehicle battery platform is helping put everyone in an EV, moving us closer to a world with zero tailpipe emissions. In a joint venture with LG Energy Solution, Ultium Cells LLC will mass produce the Ultium battery cells for GM EVs and create thousands of new jobs in Northeast Ohio.

[PAGE] of [NUMPAGES]

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## **SUGGESTED TALKING POINTS**

# **Ex. 5 Deliberative Process (DP)**

## **BIOGRAPHIES**

**Fred Krupp, President, Environmental Defense Fund (EDF)**

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

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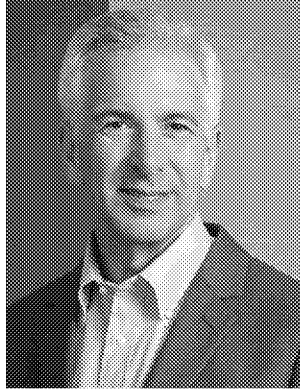


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Fred Krupp has guided EDF for three decades. A leading voice on climate change, energy, and sustainability, he is a champion for harnessing the power of the marketplace to protect our environment. Under Krupp's leadership, EDF has become one of the world's most influential environmental organizations. He has focused international attention on the problem of methane emissions from the oil-and-gas system and led EDF's innovative corporate partnerships with FedEx, KKR, McDonald's, Walmart and others. Since he took the helm in 1984, EDF's annual operating budget has grown from \$3 million to over \$225 million, staff has increased from 50 to more than 850 in 19 countries, and membership has expanded from 40,000 to over 3 million. Krupp was named one of America's Best Leaders by U.S. News and World Report and is a recipient of the 2015 William K. Reilly Environmental Leadership Award.

## Mary Barra, Chair and CEO, GM



Mary Barra is Chair and Chief Executive Officer of General Motors. She was elected Chair of the GM Board of Directors on Jan. 4, 2016 and has served as CEO of GM since Jan. 15, 2014. Under Barra's leadership, GM envisions a world with zero crashes, to save lives; zero emissions, so future generations can inherit a healthier planet; and zero congestion, so customers get back a precious commodity – time. She is focused on improving the customer experience and strengthening GM's core vehicle and services business, while also working to lead the transformation of personal mobility through advanced technologies like connectivity, electrification and autonomous driving. Barra began her career with GM in 1980 as a General Motors Institute (Kettering University) co-op student at the Pontiac Motor Division. She graduated with a Bachelor of Science degree in electrical engineering in 1985, followed by a Master of Business Administration from the Stanford Graduate School of Business in 1990.

[PAGE] of [NUMPAGES]

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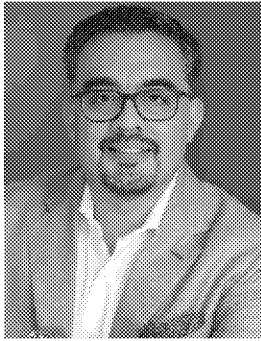
## Call Memo - XXX

Printed on MM/DD/YYYY

*Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).*

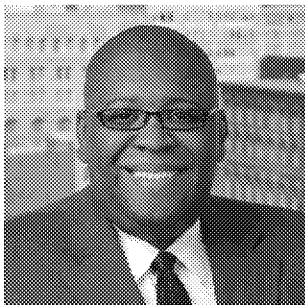
*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

### **Omar Vargas, VP and Head of Global Policy, GM**



Vargas held multiple government affairs positions at 3M between 2017 and 2021, including being named senior vice president and chief Government Affairs officer in April 2021. Prior to joining 3M, Vargas worked in government affairs at Praxair (now Linde) from 2012 to 2016, including serving as senior counsel and executive director of Government Relations. Prior to joining Praxair, Vargas worked at PepsiCo from 2006 to 2012 in key public policy and government affairs roles. From 2001 to 2006, Vargas held a variety of positions in the U.S. Department of Justice, appointed by President George W. Bush. His appointments included positions working on civil rights, national security and immigration. Vargas, a New Jersey native, holds a Bachelor of Arts in political science from Seton Hall University, a Master of Arts in international law, organizations and economic development from the School of International Service at American University and a Juris Doctor from the Washington College of Law at American University.

### **David Strickland, VP for Global Regulatory Affairs, GM**



Strickland replaces Bob Babik, who has elected to retire from GM, effective Jan. 1, 2022, after 20 years of service. Strickland has worked in the government affairs and the regulatory realm for the last 25 years. He began working directly on transportation and auto industry issues in 2001 when he first joined Senate Commerce as senior counsel for the Consumer Protection Subcommittee. In 2009, he was nominated by President Obama and confirmed by the U.S. Senate as the NHTSA administrator. He served in that role until 2014. From 2014-2019, he worked at Venable LLP where he served as a partner in the firm's privacy and data security practice, focusing on connected and automated vehicle policy. In 2019, he returned to Senate Commerce where he has served as staff director for Chair Maria Cantwell (D-WA). Strickland holds a Bachelor of Science degree in

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED\_013369A\_00000063-00006



**Call Memo - XXX**

Printed on MM/DD/YYYY

*Filed: MM/DD/YYYY X:XX AM/PM (FOR SCHEDULING) (if updated note in italics and in green font).*

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

Communication Studies and Political Science from Northwestern University and a Juris Doctor degree from Harvard Law School.

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

Message

---

**From:** Kabanda, Thierry [Kabanda.Thierry@epa.gov]  
**Sent:** 9/12/2022 7:45:22 PM  
**To:** Kim, Eunjung [Kim.Eun@epa.gov]  
**Subject:** FW: Material

Hey Eunjung,

Do you have any material for this meeting?

Thierry

---

**From:** Campbell, Ann <Campbell.Ann@epa.gov>  
**Sent:** Monday, September 12, 2022 3:42 PM  
**To:** Kabanda, Thierry <Kabanda.Thierry@epa.gov>  
**Subject:** RE: Material

There should be a briefing memo for the Mary Barra/Fred Krupp meeting – check with Eunjung. Also, Isabel sent TPs for his NTAA engagement.

Let me know if you're having trouble finding either.

Ann (Campbell) Ferrio  
Chief of Staff  
EPA/Office of Air and Radiation  
Office: 202 566 1370

---

**From:** Kabanda, Thierry <Kabanda.Thierry@epa.gov>  
**Sent:** Monday, September 12, 2022 3:40 PM  
**To:** Campbell, Ann <Campbell.Ann@epa.gov>  
**Subject:** Material

Hey Ann,

Looking at the calendar looks like there is no material needs for tomorrow, and I have not seen any come through. Is that correct?

**Respectfully,**  
**Thierry Kabanda**  
**Executive Staff Assistant**  
**Office of Air and Radiation**  
**US Environmental Protection Agency**  
**Mobile: (202) 281-6537**  
[kabanda.thierry@epa.gov](mailto:kabanda.thierry@epa.gov)

Message

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**From:** Kabanda, Thierry [Kabanda.Thierry@epa.gov]  
**Sent:** 9/12/2022 10:17:40 PM  
**To:** Goffman, Joseph [Goffman.Joseph@epa.gov]  
**CC:** Campbell, Ann [Campbell.Ann@epa.gov]; Hooper, Daniel [hooper.daniel@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]; Rakosnik, Delaney [rakosnik.delaney@epa.gov]  
**Subject:** RE: Materials for Tuesday, Sep 13  
**Attachments:** RE: Fairbanks SIP

Adding material for tomorrow's 9:30 with Region 10.

---

**From:** Kabanda, Thierry  
**Sent:** Monday, September 12, 2022 4:18 PM  
**To:** Goffman, Joseph <Goffman.Joseph@epa.gov>  
**Cc:** Ann Campbell (Campbell.Ann@epa.gov) <Campbell.Ann@epa.gov>; Hooper, Daniel <hooper.daniel@epa.gov>; Eun Kim (Kim.Eun@epa.gov) <Kim.Eun@epa.gov>; Delaney Rakosnik (rakosnik.delaney@epa.gov) <rakosnik.delaney@epa.gov>  
**Subject:** Materials for Tuesday, Sep 13

Additional materials:

- For review: None

---

**Goffman, Joseph Calendar**

[Goffman.Joseph@epa.gov](mailto:Goffman.Joseph@epa.gov)

On Tuesday, September 13, 2022

Time zone: (UTC-05:00) Eastern Time (US & Canada)

(Adjusted for Daylight Saving Time)

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**September 2022**

Su Mo Tu We Th Fr Sa

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				1	2	3
4	5	6	7	8	9	10
11	12	<b>13</b>	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

☒ Busy      ☒ Tentative      ☐ Free  
☒ Out of Office      ☐ Working Elsewhere      ☐ Outside of Working Hours

---

**September 2022**

▲ Tue, Sep 13

	<b>Before 8:00 AM</b>	<b>Free</b>
	<b>8:00 AM – 9:00 AM</b>	<b>Free</b>
	9:00 AM – 9:25 AM	Management Roundtable
	<b>9:25 AM – 9:30 AM</b>	<b>Free</b>
	9:30 AM – 10:00 AM	In-person Meeting with R10
	9:30 AM – 10:00 AM	OAR Senior Staff
	10:00 AM – 10:40 AM	Virtual Meeting: Power Sector Biweekly
	<b>10:40 AM – 11:00 AM</b>	<b>Free</b>
	11:00 AM – 11:30 AM	Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF (1 email)
	11:30 AM – 12:00 PM	OAQPS Weekly
	12:00 PM – 1:30 PM	EPA OAR briefing for NTAA EC and TAMS SC (1 email)
	1:30 PM – 2:45 PM	Travel to WH
	<b>2:45 PM – 3:00 PM</b>	<b>Free</b>
	3:00 PM – 5:00 PM	WH Celebration
	5:00 PM – 5:25 PM	General Discussion
	5:00 PM – 7:00 PM	OPTIONAL: IRA Celebration - Happy Hour
	<b>After 7:00 PM</b>	<b>Free</b>

---

**Respectfully,**  
**Thierry Kabanda**  
**Executive Staff Assistant**  
**Office of Air and Radiation**  
**US Environmental Protection Agency**  
**Mobile: (202) 281-6537**  
[kabanda.thierry@epa.gov](mailto:kabanda.thierry@epa.gov)

**Organizer:** Goffman, Joseph : Goffman.Joseph@epa.gov  
**Subject:** Meeting with GM Motors re: GHG rule finalization and questions on alignment with California program  
**Location:** Microsoft Teams meeting (Link Below)  
**Start Time:** 2022-01-13T12:30:00-05:00  
**End Time:** 2022-01-13T13:00:00-05:00  
**Attendees:** Charmley, William : charmley.william@epa.gov, Dunham, Sarah : Dunham.Sarah@epa.gov, Hengst, Benjamin, Hengst.Benjamin@epa.gov, Nunez, Alejandra : Nunez.Alejandra@epa.gov, Elizabeth A Reicherts, elizabeth.reicherts@gm.com, David Strickland : david.strickland@gm.com, Matt Rudnick : matthew.rudnick@gm.com, Simon, Karl : Simon.Karl@epa.gov

[2022 Goffman meeting request \(General Motors\).docx](#)

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# Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Join with a video conferencing device**

<sip:teams@video.epa.gov>

Video Conference ID: 

Ex. 6

[Alternate VTC instructions](#)

**Or call in (audio only)**

Ex. 6

 United States, Washington DC

Phone Conference ID: 

Ex. 6

[Find a local number](#) | [Reset PIN](#)

For all EPA meetings, there is no expectation of privacy regarding any communications. Participation in a recorded meeting will be deemed as consent to be recorded. Information on EPA systems is the property of the Agency and may become official records.

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Message

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**From:** Lance, Kathleen [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=77D5FB0F86E0487FB806EC7D3E259AD0-LANCE, KATH]  
**Sent:** 8/18/2022 3:08:14 PM  
**To:** Utech, Dan [Utech.Dan@epa.gov]; Blythers, Dorien [Blythers.Dorien@epa.gov]  
**CC:** Cassady, Alison [Cassady.Alison@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Attachments:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Closing the loop here. This meeting was captured in our tracking, and was shared with OPEEE on 8/8 for their review and recommendation (attached).

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Utech, Dan <Utech.Dan@epa.gov>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Cc:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

---

**From:** John Parry <jparry@819eagle.com>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <Utech.Dan@epa.gov>  
**Cc:** scheduling <scheduling@epa.gov>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.



If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell

Message

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**From:** Meza, Michelle [Meza.Michelle@epa.gov]  
**Sent:** 8/18/2022 1:09:46 PM  
**To:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Hi Kathleen,

Sending you the email history for context/reference and following our chat.

Thanks!  
Michelle

---

**From:** scheduling  
**Sent:** Monday, August 8, 2022 2:38 PM  
**To:** Diaz, Catherine <Diaz.Catherine@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Hello OPEEE team,

Could you please provide a rec on this request?

Thank you!

Scheduling Team  
Office of Administrator Michael S. Regan  
[scheduling@epa.gov](mailto:scheduling@epa.gov)

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 2, 2022 2:38 PM  
**To:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good afternoon Official Scheduler,

This email is to rescind the previous meeting request for August 8, 2022.

Please identify availability for the Administrator in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Respectfully,  
Michael J. O'Bannon  
CEO  
EOP, Inc.

On Mon, Aug 1, 2022 at 5:08 PM John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)> wrote:

Official Scheduler,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with you at or about 3 pm on August 8, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available. If he is not available at 3 pm, is there any other time on the 8th that he is available?

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.

Message

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**From:** Lance, Kathleen [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=77D5FB0F86E0487FB806EC7D3E259AD0-LANCE, KATH]  
**Sent:** 8/18/2022 3:34:44 PM  
**To:** Utech, Dan [Utech.Dan@epa.gov]; Blythers, Dorian [Blythers.Dorien@epa.gov]  
**CC:** Cassady, Alison [Cassady.Alison@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Yes, tracking.

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Utech, Dan <Utech.Dan@epa.gov>  
**Sent:** Thursday, August 18, 2022 11:34 AM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Blythers, Dorian <Blythers.Dorien@epa.gov>  
**Cc:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Ok thanks. And apparently this request is now overtaken by the one Rosemary forwarded.

---

**From:** Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Sent:** Thursday, August 18, 2022 11:08 AM  
**To:** Utech, Dan <Utech.Dan@epa.gov>; Blythers, Dorian <Blythers.Dorien@epa.gov>  
**Cc:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Closing the loop here. This meeting was captured in our tracking, and was shared with OPEEE on 8/8 for their review and recommendation (attached).

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Utech, Dan <Utech.Dan@epa.gov>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <Lance.Kathleen@epa.gov>; Blythers, Dorian <Blythers.Dorien@epa.gov>  
**Cc:** Cassady, Alison <Cassady.Alison@epa.gov>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>

**Sent:** Tuesday, August 9, 2022 11:59 AM

**To:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>

**Cc:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>

**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.

1616 H Street NW

Suite 500

Washington, DC 20006

(202) 833-8940 - office

(202) 833-8945 - fax

(202) 669-6875 - cell

Message

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**From:** Meza, Michelle [Meza.Michelle@epa.gov]  
**Sent:** 8/17/2022 12:46:12 PM  
**To:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Hi Kathleen –

Reading Dan's message below, I tracked down the comms history on this item, and we had submitted this to OPEEE for a rec and didn't hear back. They have several items that we haven't heard back on. If you could connect with Rosemary at some point on this to see if they can have someone from their team that can help providing recs as quickly as possible (while Catie is out), that would be helpful. Trying to prevent requests from keep piling by waiting for responses on recs!

Many thanks!

Michelle Meza  
Scheduler - Office of the Administrator  
U.S. Environmental Protection Agency  
Cell: (202) 209-4014

On Aug 16, 2022, at 3:20 PM, Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)> wrote:

No – I'll check on how it may have been missed. What's the rec on this?

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Sent:** Tuesday, August 16, 2022 4:16 PM  
**To:** Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>; Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>  
**Cc:** Cassady, Alison <[Cassady.Alison@epa.gov](mailto:Cassady.Alison@epa.gov)>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund  
**Importance:** High

I'm not sure why this didn't make the list today but we have the request below for Mary Barra and Fred Krupp to meet with the Administrator on 9/15 in DC. It came into me and scheduling on 8/9. When I see scheduling is on the email I don't forward to others on the scheduling team. Should I?

---

**From:** John Parry <[jparry@819eagle.com](mailto:jparry@819eagle.com)>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <[Utech.Dan@epa.gov](mailto:Utech.Dan@epa.gov)>  
**Cc:** scheduling <[scheduling@epa.gov](mailto:scheduling@epa.gov)>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell

Message

---

**From:** Meza, Michelle [Meza.Michelle@epa.gov]  
**Sent:** 8/17/2022 1:27:59 PM  
**To:** Cortez Russell, Loni [Russell.Loni@epa.gov]

Could you please provide a rec on the meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund? Dan has highlighted this one and we need to respond ASAP. Thank you!



Message

---

**From:** scheduling [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=A09DF6A2E7DD4552A8D6ECD14F44506B-SCHEDULING]  
**Sent:** 8/17/2022 1:34:07 PM  
**To:** Utech, Dan [Utech.Dan@epa.gov]; John Parry [jparry@819eagle.com]  
**BCC:** Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Thanks for looping us in, Dan.

Good morning John –

We hope this message finds you well. Thank you for your message and kind request.

We are working on this request, and will circle back with you shortly.

Best,

Scheduling Team  
Office of Administrator Michael S. Regan  
[scheduling@epa.gov](mailto:scheduling@epa.gov)

---

**From:** Utech, Dan <Utech.Dan@epa.gov>  
**Sent:** Tuesday, August 9, 2022 2:38 PM  
**To:** John Parry <jparry@819eagle.com>  
**Cc:** scheduling <scheduling@epa.gov>  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Thanks John. We'll get back to you soon. Best, Dan

---

**From:** John Parry <jparry@819eagle.com>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <Utech.Dan@epa.gov>  
**Cc:** scheduling <scheduling@epa.gov>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.  
1616 H Street NW  
Suite 500  
Washington, DC 20006  
(202) 833-8940 - office  
(202) 833-8945 - fax  
(202) 669-6875 - cell

Message

---

**From:** Goffman, Joseph [Goffman.Joseph@epa.gov]  
**Sent:** 8/10/2022 2:14:08 PM  
**To:** Utech, Dan [Utech.Dan@epa.gov]  
**CC:** Nunez, Alejandra [Nunez.Alejandra@epa.gov]  
**Subject:** RE: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good here. Thanks.

Joseph Goffman  
Principal Deputy Assistant Administrator  
Office of Air and Radiation  
U.S. Environmental Protection Agency

---

**From:** Utech, Dan <Utech.Dan@epa.gov>  
**Sent:** Tuesday, August 9, 2022 2:38 PM  
**To:** Goffman, Joseph <Goffman.Joseph@epa.gov>  
**Subject:** FW: Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

fyi

---

**From:** John Parry <jparry@819eagle.com>  
**Sent:** Tuesday, August 9, 2022 11:59 AM  
**To:** Utech, Dan <Utech.Dan@epa.gov>  
**Cc:** scheduling <scheduling@epa.gov>  
**Subject:** Meeting with Mary Barra, CEO of General Motors & Fred Krupp, President of the Environmental Defense Fund

Good morning Mr. Utech,

Mary Barra, CEO of General Motors and Fred Krupp, President of the Environmental Defense Fund, request a brief meeting with Administrator Regan on September 15, 2022 to discuss the upcoming GHG rule.

EOP is arranging the appointment for the Chairperson. Please advise whether the Administrator is in town and available and what time will work.

If he is not available, is there any other time in either later August or early September that can accommodate this meeting request and we will adjust our schedules for attendance.

Thank you for your cooperation.

Michael J. O'Bannon

CEO, EOP, Inc.

1616 H Street NW

Suite 500

Washington, DC 20006

(202) 833-8940 - office

(202) 833-8945 - fax

(202) 669-6875 - cell

## Appointment

---

**From:** [Ex. 6] [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=6267D0AAE1FE4B8ABF0EEF2E90885C8C-[Ex. 6]]  
**Sent:** 9/3/2022 11:31:50 PM  
**To:** scheduling [scheduling@epa.gov]  
**Subject:** Accepted: Video-call: Meeting with Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Recurrence:** (none)

## Appointment

---

**From:** scheduling [scheduling@epa.gov]  
**Sent:** 9/9/2022 4:07:34 PM  
**To:** Utech, Dan [Utech.Dan@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]  
**Subject:** Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Tentative

**Required Attendees:** Utech, Dan; Enobakhare, Rosemary; Goffman, Joseph; Nunez, Alejandra

Location: Alm Room// Microsoft Teams meeting

Planned participants list forthcoming.

---

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## Appointment

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**From:** scheduling [scheduling@epa.gov]  
**Sent:** 9/9/2022 4:05:02 PM  
**To:** scheduling [scheduling@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]  
**CC:** Rodriguez, Juliana [Rodriguez.Juliana@epa.gov]  
**BCC:** AlmConfRoom-OA [AlmConfRoomOA@epa.gov]  
  
**Subject:** Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Busy

**Required Attendees:** Utech, Dan; Enobakhare, Rosemary; Goffman, Joseph; Nunez, Alejandra  
**Optional Attendees:** Rodriguez, Juliana

Location: Alm Room// Microsoft Teams meeting

Planned participants list forthcoming.

---

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## Appointment

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**From:** Lance, Kathleen [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=77D5FB0F86E0487FB806EC7D3E259AD0-LANCE, KATH]  
**on behalf of** Regan, Michael [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8C5EE40F1FE84F5A96C036AAE9EFBD4F-REGAN, MICH]  
**Sent:** 9/22/2022 3:39:36 PM  
**To:** Regan, Michael [Regan.Michael@epa.gov]  
  
**Subject:** Meeting with Mary Barra, General Motors and Fred Krupp, Environmental Defense Fund  
**Location:** EPA Headquarters  
  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Busy

## Appointment

---

**From:** AlmConfRoom-OA [AlmConfRoomOA@epa.gov]  
**Sent:** 9/9/2022 4:58:24 PM  
**To:** scheduling [scheduling@epa.gov]  
  
**Subject:** Accepted: Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
  
**Recurrence:** (none)

**Your request was accepted.**

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Sent by Microsoft 365

## Appointment

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**From:** Goffman, Joseph [Goffman.Joseph@epa.gov]

**Sent:** 9/9/2022 5:18:22 PM

**To:** scheduling [scheduling@epa.gov]

**Subject:** Accepted: Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF

**Location:** Microsoft Teams Meeting

**Start:** 9/13/2022 3:00:00 PM

**End:** 9/13/2022 3:30:00 PM

**Recurrence:** (none)

## Appointment

---

**From:** scheduling [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a09df6a2e7dd4552a8d6ecd14f44506b-scheduling]  
**Sent:** 9/2/2022 9:11:22 AM  
**To:** Ex. 6  
**Subject:** Video-call: Meeting with Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Tentative

**Required Attendees:** Ex. 6

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## Appointment

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**From:** scheduling [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a09df6a2e7dd4552a8d6ecd14f44506b-scheduling]  
**Sent:** 9/9/2022 4:05:27 PM  
**To:** Ex. 6  
**Subject:** Canceled: Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Free  
**Importance:** High

**Required Attendees:** Ex. 6

---

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### Or call in (audio only)

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Phone Conference ID Ex. 6

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## Appointment

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**From:** scheduling [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a09df6a2e7dd4552a8d6ecd14f44506b-scheduling]  
**Sent:** 9/9/2022 4:58:19 PM  
**BCC:** AlmConfRoom-OA [AlmConfRoomOA@epa.gov]  
**Subject:** Hybrid Meeting: Mary Barra, CEO of General Motors, and Fred Krupp, President of EDF  
**Location:** Microsoft Teams Meeting  
**Start:** 9/13/2022 3:00:00 PM  
**End:** 9/13/2022 3:30:00 PM  
**Show Time As:** Tentative

**Required Attendees:** Utech, Dan; Enobakhare, Rosemary; Goffman, Joseph; Nunez, Alejandra

Location: Alm Room// Microsoft Teams meeting

-Administrator Regan  
-Dan Utech  
-Rosemary Enobakhare  
-Joe Goffman  
-Ale Nuñez  
-Mary Barra, GM CEO (virtual)  
-Omar Vargas, GM Head of Global Public Policy (in person)  
-Fred Krupp, EDF President (in person)  
-Vickie Patton, EDF General Counsel (in person)

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Meeting

**Ex. 6**

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Video Conference ID **Ex. 6**

[Alternate VTC instructions](#)

### Or call in (audio only)

**Ex. 6**

United States, Seattle

Phone Conference ID **Ex. 6**

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